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									% Inc. vs.			% Inc. vs.
_	2018-2019		2019-2020		2020-2021	2020-2021		2021-2022	Prior	2022-2023	\$ Increase vs.	Prior
Revenue	Actual	% Inc.	Actual	% Inc.	Budget	Actual	% Inc.	Budget	Budget	Budget	Prior Budget	Budget
Chapter 70 Aid	\$3,007,748	1.36%	\$3,048,668	1.36%	\$2.774.413	\$3,048,668	0.00%	\$3.083.668	11.15%	\$3.124.118	\$40.450	1.31%
Regional School Transportation	\$214,527	37.11%	\$230,294	7.35%	\$207.000	\$297,704	29.27%	\$207.000	0.00%	\$275,000	+ -,	32.85%
(Less: School Choice Sending)	(\$92,624)	57.77%	(\$99,848)	7.80%	(\$85,000)	(\$106,234)	6.40%	(\$100,000)	17.65%	(\$100,000)		0.00%
Total State Aid	\$3,129,651	2.11%	\$3,179,114	1.58%	\$2,896,413	\$3,240,138	1.92%	\$3,190,668	10.16%	\$3,299,118		3.40%
Medicaid Reimbursement	\$39,180	-56.22%	\$36,380	-7.15%	\$50,000	\$37,491	3.05%	\$50,000	0.00%	\$50,000	\$0	0.00%
Earnings on Investments	\$411,366	1002.31%	\$555,506		\$40,000	\$25,744	-95.37%	\$40,000	0.00%	\$40,000		0.00%
Other Miscellaneous	\$46,155	7.35%	\$30,391	-34.15%	\$29,500	\$0	-100.00%	\$29,500	0.00%	\$29,500	\$0	0.00%
Total Miscellaneous Income	\$496,701	192.52%	\$622,277	25.28%	\$119,500	\$63,235	-89.84%	\$119,500	0.00%	\$119,500	\$0	0.00%
Excess & Deficiency Funds (to Support Operating Bu	\$0	NM	\$100,000	NM	\$335,000	\$335,000	235.00%	\$335,000	0.00%	\$520,000	\$185,000	55.22%
Total Revenue Before Assessments	\$3,626,352	12.10%	\$3,901,391	7.58%	\$3,350,913	\$3,638,373	-6.74%	\$3,645,168	8.78%	\$3,938,618	\$293,450	8.05%
Manchester (Operating Budget)	\$14,274,688	3.34%	\$14,668,257	2.76%	\$15,099,835	\$15,099,835	2.94%	\$15,589,705	3.24%	\$15,909,698	\$319.993	2.05%
Essex (Operating Budget)	\$7,836,479	3.20%	\$8,073,441	3.02%	\$8,364,966	\$8,364,966	3.61%	\$8,695,830	3.96%	\$9,077,671		4.39%
Town Assessments	\$22,111,166	3.29%	\$22,741,698	2.85%	\$23,464,801	\$23,464,801	3.18%	\$24,285,535	3.50%	\$24,987,369	\$701,834	2.89%
GENERAL FUND REVENUE - OPERATING	\$25,737,518	4.45%	\$26,643,089	3.52%	\$26,815,714	\$27,103,174	1.73%	\$27,930,703	4.16%	\$28,925,987	\$995,284	3.56%
Excess & Deficiency Funds (Transfer to Stabilization)***			\$489,109	NM	\$481,694	\$481,694	-1.52%	\$0	NM	\$0	\$0	NM
TOTAL GENERAL FUND REVENUE	\$25,737,518	4.45%	\$27,132,198	5.42%	\$27,297,408	\$27,584,868	1.67%	\$27,930,703	2.32%	\$28,925,987	\$995,284	3.56%
(Less: Contribution to Stabilization Fund)	\$0	NM	(\$489,109)	NM	(\$481,694)	(\$481,694)	-1.5%	\$0	NM	\$0	\$0	NM
(Less: Contribution to Transportation Stabilization*)	(\$74,629)	NM	\$0	NM	\$0	\$0	NM	\$0	NM	\$0	\$0	NM
Available General Fund Resources	\$25,662,889	4.28%	\$26,643,089	3.82%	\$26,815,714	\$27,103,174	1.73%	\$27,930,703	4.16%	\$28,925,987	\$995,284	3.56%
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Total Operating Budget (Historical Format)	\$25,259,297	2.08%	\$26,010,874	2.98%	\$27,140,714	\$26,735,245	2.78%	\$28,255,703	4.11%	\$29,250,987	\$995,284	3.52%
(Less: School Choice)	(\$325,000)	8.33%	(\$325,000)	0.00%	(\$325,000)	(\$180,000)	-44.62%	(\$325,000)	0.00%	(\$325,000)		0.00%
General Fund Operating Budget (Restated)**	\$24,934,297	2.00%	\$25,685,874	3.01%	\$26,815,714	\$26,555,245	3.38%	\$27,930,703	4.16%	\$28,925,987	\$995,284	3.56%

^{*}Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year.

Adopted by School Committee, 3/1/22

^{**}MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines

^{***}FY20, FY21 budgets amended to transfer \$489K and \$482K fr. Excess & Deficiency to Stabilization. Source of funds: interest income on Memorial School construction bond proceeds & Lincoln St footbridge insurance settlement



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DOE Account Code	Budget Summary	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF												
l i	Superintendent's Office	\$230.782	1.5	\$237.292	1.5	\$243.381	\$245.308	1.5	\$249.466	1.5	\$257.450	\$7,984	3.2%
	Business Office	\$383,107	4.2	\$396.802	4.2	\$402,140	\$402,141	4.2	\$412,069	4.2	\$416,901	\$4,833	1.2%
	District Technology	\$212,649	2.2	\$220,605	2.2	\$222,777	\$202,213	2.2	\$228,434	3.2	\$284,562	\$56,128	24.6%
2110	Student Services Office	\$234,358	2.5	\$240,209	2.5	\$246,177	\$246,340	2.5	\$252,294	2.5	\$258,564	\$6,270	2.5%
2110	Curriculum Director	\$106,586	0.8	\$109,880	0.8	\$112,597	\$112,597	0.8	\$115,382	0.8	\$118,236	\$2,855	2.5%
2210	Principals/Asst. Principals	\$669,838	6.0	\$728,071	6.0	\$745,916	\$745,919	6.0	\$764,415	6.0	\$783,375	\$18,960	2.5%
2210	School Secretaries	\$255,394	5.0	\$264,496	5.0	\$271,964	\$262,992	5.0	\$270,933	5.0	\$277,642	\$6,709	2.5%
2300	Dept. Heads/Team/Curr. Leaders/PDC	\$108,373		\$119,615		\$128,512	\$124,691		\$131,250		\$134,531	\$3,281	2.5%
2305	Classroom Teachers	\$8,259,337	99.2	\$8,518,386	98.9	\$8,761,792	\$8,654,533	99.2	\$9,139,913	98.4	\$9,111,321	(\$28,592)	
2310	Special Ed Teachers	\$2,351,987	32.6	\$2,602,027	32.6	\$2,727,361	\$2,640,393	33.5	\$2,903,501	32.8	\$2,992,304	\$88,803	3.1%
2315	Special Ed Team Chairs	\$191,093	2.0	\$186,702	2.0	\$192,385	\$192,425	2.0	\$197,194	2.0	\$205,472	\$8,278	4.2%
2325	Substitute Teachers	\$255,895		\$164,708	0.0	\$139,000	\$308,948	0.0	\$147,000	0.0	\$147,000	\$0	0.0%
2330	Teaching Assistants*	\$632,061	24.5	\$682,641	24.5	\$700,328	\$626,031	23.4	\$689,485	29.3	\$827,656	\$138,171	20.0%
	Library/Media Coordinators	\$137,449	1.5	\$143,536	1.5	\$152,130	\$100,853	1.0	\$104,467	1.0	\$107,079	\$2,612	2.5%
	SPED,LEP, H&H Tutors	\$246,177	1.0	\$176,524	1.0	\$166,639	\$165,669	0.0	\$132,520	1.0	\$144,723	\$12,203	9.2%
	Guidance/Adj. Counselors	\$543,277	6.8	\$525,285	6.8	\$609,569	\$591,426	6.8	\$634,853	8.0	\$709,934	\$75,082	11.8%
	Psychologists	\$279,143	2.0	\$288,692	3.0	\$298,545	\$298,545	3.0	\$308,715	3.0	\$319,209	\$10,494	3.4%
	Nurses	\$269,377	3.0	\$275,668	3.0	\$289,487	\$288,481	3.0	\$293,399	3.0	\$254,822	(\$38,577)	-13.1%
	Transportation/Traffic/Emergency/Title IX	\$8,000		\$11,830	0.0	\$9,500	\$8,111	0.0	\$9,500	0.0	\$9,500	\$0	0.0%
	Cafeteria/Recess Aides	\$54,420		\$65,096	0.0	\$64,235	\$71,361	0.0	\$64,235	0.0	\$64,235	\$0	0.0%
	Athletics (Office & Coaching Stipends)	\$308,833	1.6	\$297,562	1.6	\$346,474	\$288,086	1.6	\$355,049	1.6	\$363,837	\$8,788	2.5%
	Student Activity Stipends	\$136,942		\$131,193	0.0	\$129,265	\$108,152	0.0	\$132,496	0.0	\$135,809	\$3,312	2.5%
	Custodians	\$122,944	1.0	\$92,434	1.0	\$87,195	\$82,680	1.0	\$88,800	1.0	\$90,445	\$1,645	1.9%
1 :	Facilities Department	\$169,352	2.0	\$171,245	2.0	\$173,358	\$181,740	2.0	\$177,692	2.0	\$182,134	\$4,442	2.5%
	Negotiations, Longevity, Expanded Effort	\$140,244		\$153,840		\$151,253	\$168,547		\$181,300		\$131,300	(\$50,000)	-27.6%
	Subtotal SALARIES	\$16,307,616	199.4	\$16,804,339	200.1	\$17,371,980	\$17,118,181	198.7	\$17,984,361	206.3	\$18,328,043	\$343,682	1.91%

^{*}FY23 Teaching Assistant FTE increases reflects addition of 1:1 aides to support keeping students in district; added in FY22 after budget adoption



DOE Account Code	Budget Summary	2018-2019 Expended	% Increase	2019-2020 Expended	% Increase	2020-2021 Budget	2020-2021 Expended	% Increase	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	OPERATING EXPENSES					.					.	.	
	District Admin. Expenses	\$232,610	-4.0%	\$212,783	-8.5%	, .	\$278,427	30.9%		0.9%	\$274,017	\$1,051	0.4%
	Bldg. Instr.Supplies/Equip	\$266,220	-3.1%	\$245,249	-7.9%	\$327,172	\$226,673	-7.6%		0.0%	\$310,424	(\$16,748)	-5.1%
	SPED Admin. Expenses	\$66,744	-23.1%	\$28,984	-56.6%	\$32,300	\$24,794	-14.5%	* - ,	-2.2%	\$31,600	\$0	0.0%
	Bldg. Admin. Expenses	\$35,068	2.1%	\$37,065	5.7%	\$43,615	\$29,757	-19.7%		0.0%	\$46,565	\$2,950	6.8%
	SPED Contracted Services	\$187,672	-13.8%	\$161,480	-14.0%	\$240,000	\$211,494	31.0%	\$240,000	0.0%	\$260,000	\$20,000	8.3%
	Professional Development	\$35,660	-46.5%	\$76,048	113.3%	,	\$37,060	-51.3%		0.0%	\$46,500	\$0	0.0%
	New Curriculum Materials	\$8,614	212.2%	(\$18,132)	-310.5%	. ,	\$40,584	-323.8%		70.7%		\$0	0.0%
	Instructional Technology**	\$226,753	-12.1%	\$284,576	25.5%	\$284,900	\$320,519	12.6%	\$308,587	8.3%	\$308,587	\$0	0.0%
	Health Expenses	\$3,187	-45.4%	\$3,015	-5.4%	\$7,300	\$3,715	23.2%		0.0%	\$8,000	\$700	9.6%
	Transportation/Traffic/Security	\$348,439	9.3%	\$344,077	-1.3%	\$395,874	\$353,555	2.8%	\$478,464	20.9%	\$448,200	(\$30,264)	-6.3%
	SPED Transportation	\$386,504	6.0%	\$336,108	-13.0%	\$320,000	\$253,485	-24.6%	\$470,625	47.1%	\$687,100	\$216,475	46.0%
3500	Athletics/Student Activities	\$94,464	-3.2%	\$140,154	48.4%	\$92,500	\$32,489	-76.8%	\$96,500	4.3%	\$96,500	\$0	0.0%
4100	Utilities	\$530,999	-0.3%	\$448,274	-15.6%	\$579,901	\$549,389	22.6%	\$557,900	-3.8%	\$557,900	\$0	0.0%
4110	Custodial Supplies	\$59,393	24.9%	\$55,800	-6.0%	\$60,000	\$45,491	-18.5%	\$60,000	0.0%	\$60,000	\$0	0.0%
4200	Maintenance	\$629,499	5.3%	\$708,346	12.5%	\$701,875	\$709,114	0.1%	\$701,875	0.0%	\$782,131	\$80,256	11.4%
5000	Insurance & Other Benefits	\$4,931,328	3.7%	\$4,952,150	0.4%	\$5,337,988	\$5,180,977	4.6%	\$5,538,530	3.8%	\$5,720,287	\$181,757	3.3%
7000	Facility Capital Expense	\$58,854	-34.8%	\$63,681	8.2%	\$64,000	\$108,726	70.7%	\$46,000	-28.1%	\$53,000	\$7,000	15.2%
9100	SPED Tuition-Out/Summer	\$849,673	23.3%	\$1,126,878	32.6%	\$923,377	\$1,210,814	7.4%	\$973,709	5.5%	\$1,162,134	\$188,425	19.4%
	Subtotal OPERATIONS	\$8,951,681	3.1%	\$9,206,535	2.8%	\$9,768,734	\$9,617,064	2.5%	\$10,271,342	5.1%	\$10,922,944	\$651,602	6.34%
	TOTAL	\$25,259,297	2.1%	\$26,010,874	3.0%	\$27,140,714	\$26,735,245	2.8%	\$28,255,703	4.1%	\$29,250,987	\$995,284	3.52%
	(Less: Funded Outside of General Fund)*	(\$325,000)		(\$290,000)		(\$325,000)	(\$180,000)		(\$325,000)		(\$325,000)	\$0	0.0%
	Plus: General Fund Transfer to close Food Service Deficit	\$177,202		\$68,444									
	Plus: General Fund Transfer to close Athletics Deficit	\$18,314											
	General Fund Operating Spending	\$25,129,813	2.8%	\$25,789,318	2.6%	\$26,815,714	\$26,555,245	2.9%	\$27,930,703	4.2%	\$28,925,987	\$995,284	3.56%
	Contribution to Stabilization Fund	\$0		\$489,109		\$481,694	\$481,694		\$0		\$0	\$0	
	Total Budgetary Use of Funds	\$25,129,813	2.8%	. ,	4.6%			2.8%	\$27,930,703	2.3%	\$28,925,987		3.56%

^{*}MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



DOE Account Code	Memorial Elementary	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	Principal Principal	1.0	\$132.000	1.0	\$132.250	1.0	\$135.518	\$135.519	1.0	\$138.869	2.5%	1.0	\$142.303	\$3.434	2.5%
	Secretary	1.0	\$54.862	1.0	,	1.0	,	\$51.166	1.0	,	-11.1%		* ,	\$1,281	2.5%
	Classroom Teachers*	24.8	,	22.8		22.5		\$1.971.026	22.5		4.0%	:		\$9,768	0.5%
	Special Ed Teachers**	10.2	+ ,,	12.3	+ ,, -		= ' ' '	\$922,993	•	\$1,100,216	8.5%		\$1,160,420	\$60,204	5.5%
	Special Ed Team Chair	0.6		0.6		0.6		\$56,122	0.6	. , ,	2.5%			\$4,786	8.3%
	Substitutes		\$69,252		\$52,535		\$66,000	\$32,224		\$66,000	0.0%		\$66,000	\$0	0.0%
2330	Teaching Assistants***	7.7	\$217,572	6.7	: ' '	6.7	: · · · · ·	\$192,258	7.2		13.9%	9.3		\$18,776	8.7%
	Library/Media Coordinator	1.0	\$89,657	1.0	\$94,550	1.0	\$101,919	\$60,684	0.6	\$62,680	-38.5%	0.6	\$64,247	\$1,567	2.5%
2710	Adjustment Counselor	0.8	\$60,151	0.8	\$63,594	0.8	\$67,176	\$67,176	0.8	\$70,898	5.5%	1.0	\$59,473	(\$11,425)	-16.1%
2800	Psychologist	1.0	\$98,508	1.0	\$100,933	1.0	\$103,419	\$103,419	1.0	\$105,967	2.5%	1.0	\$108,579	\$2,612	2.5%
3200	Nurse	1.0	\$71,869	1.0	\$75,334	1.0	\$77,217	\$77,217	1.0	\$79,147	2.5%	1.0	\$81,126	\$1,979	2.5%
3400	Cafeteria/Recess Aides		\$27,718		\$30,772		\$35,000	\$38,910		\$35,000	0.0%		\$35,000	\$0	0.0%
3520	Student Activity Stipends		\$12,166		\$9,904		\$10,049	\$4,614		\$10,300	2.5%		\$10,558	\$258	2.5%
	Subtotal SALARIES	49.1	\$3,699,752	48.2	\$3,707,396	47.9	\$3,899,358	\$3,713,329	48.9	\$4,059,251	4.1%	51.9	\$4,152,491	\$93,240	2.3%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$64,771		\$71,886		\$74,012	\$77,432		\$74,012	0.0%		\$79,800	\$5,788	7.8%
1	Administrative Expenses		\$5,733		\$4,823		\$6,500	\$6,967		\$6,500	0.0%		\$8,015	\$1,515	23.3%
1	Instructional Technology		\$41,052		\$42,674		\$48,300	\$42,968		\$51,082	5.8%		\$51,082	\$0	0.0%
4100	Utilities		\$134,289		\$108,569		\$143,058	\$127,243		\$136,058	-4.9%		\$136,058	\$0	0.0%
	Subtotal OPERATIONS		\$245,845		\$227,951		\$271,870	\$254,611		\$267,652	-1.6%		\$274,955	\$7,303	2.7%
	TOTAL		\$3,945,597		\$3,935,347	<u> </u>	\$4,171,228	\$3,967,939		\$4,326,902	3.7%		\$4,427,446	\$100,543	2.3%

^{*}Staffing budget for 2.0 classroom teacher retirements transferred to HS in FY20, based on enrollment

^{**1.0} Special Ed Tutor converted to Teacher in FY20 and another 1.0 in FY22 (see District-wide Instructional budget page).

^{***}FY23 Teaching Assistant FTE increases reflects addition of 1:1 aides to support keeping students in district; added in FY22 after budget adoption



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DOE Account Code	Essex Elementary	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2210	Principal	1.0	\$124,585	1.0	\$127.738	1.0	\$130.894	\$130,896	1.0	\$134.129	2.5%	1.0	\$137.445	\$3,316	2.5%
	Secretary	1.0	\$47.972	1.0	\$51,250	1.0	\$52.531	\$52,531	1.0	\$53.845	2.5%		\$55,191	\$1,346	2.5%
2305	Classroom Teachers	16.6	\$1,411,250	16.5	\$1,458,605	16.5	\$1,369,303	\$1.431.093	17.1	\$1.547.538	13.0%	16.6	\$1.552,003	\$4,464	0.3%
2310	Special Ed Teachers	5.7	\$431,205	5.8	\$452,823	5.8	\$487,385	\$479,059	5.7	\$508,802	4.4%	5.4	\$488,588	(\$20,214)	-4.0%
2315	Special Ed Team Chair	0.4	\$37,634	0.4	\$36,503	0.4	\$37,415	\$37,415	0.4	\$38,350	2.5%	0.4	\$39,309	\$959	2.5%
2325	Substitutes		\$25,273		\$47,429		\$28,000	\$11,625		\$28,000	0.0%	,	\$28,000	\$0	0.0%
2330	Teaching Assistants*	7.9	\$207,532	8.8	\$224,101	8.8	\$247,442	\$246,001	7.2	\$209,880	-15.2%	9.0	\$267,979	\$58,099	27.7%
2340	Library/Media Coordinator	0.5	\$47,792	0.5	\$48,986	0.5	\$50,211	\$40,169	0.4	\$41,787	-16.8%	0.4	\$42,832	\$1,045	2.5%
2710	Adjustment Counselor	1.0	\$72,703	1.0	\$77,171	1.0	\$81,819	\$81,819	1.0	\$86,649	5.9%	1.0	\$91,295	\$4,646	5.4%
2800	Psychologist	1.0	\$98,508	1.0	\$100,933	1.0	\$103,419	\$103,419	1.0	\$105,967	2.5%	1.0	\$108,579	\$2,612	2.5%
3200	Nurse	1.0	\$94,032	1.0	\$96,437	1.0	\$100,422	\$98,848	1.0	\$102,933	2.5%	1.0	\$59,844	(\$43,089)	-41.9%
3400	Cafeteria/Recess Aides		\$17,211		\$27,684		\$18,500	\$20,252		\$18,500	0.0%	,	\$18,500	\$0	0.0%
3520	Student Activity Stipends		\$13,153		\$11,097		\$13,236	\$2,967		\$13,567	2.5%	,	\$13,906	\$339	2.5%
4110	Custodians**	0.5	\$37,700		\$7,592		\$0	\$0		\$0	NM	l	\$0	\$0	NM
	Subtotal SALARIES	36.6	\$2,666,549	37.0	\$2,768,349	37.0	\$2,720,577	\$2,736,092	35.8	\$2,889,946	6.2%	36.8	\$2,903,470	\$13,523	0.5%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$44,320		\$45,641		\$50,810	\$42,655		\$50,810	0.0%	,	\$53.432	\$2,622	5.2%
	Administrative Expenses		\$3,338		\$2,890		\$3.965	\$1,931		\$3,965	0.0%		\$4,750	\$785	19.8%
	Instructional Technology***		\$46.750		\$40,777		\$61,800	\$69,896		\$72,745	17.7%		\$72,745	\$0	0.0%
	Utilities		\$98,789		\$80,037		\$106,299	\$109,213		\$101,299	-4.7%	:	\$101,299	\$0	0.0%
	Subtotal OPERATIONS	'	\$193,197		\$169,346		\$222,874	\$223,695		\$228,819	2.7%		\$232,226	\$3,407	1.5%
	TOTAL	1	\$2.859.746		\$2.937.695	<u> </u>	\$2,943,451	\$2,959,787		\$3,118,765	6.0%		\$3,135,695	\$16.930	0.5%

^{*}FY23 Teaching Assistant FTE increases reflects addition of 1:1 aides to support keeping students in district; added in FY22 after budget adoption, less 1.2 FTE reduction from restructuring of elem. intervention model

^{**0.5} custodian FTE moved to contracted service upon retirement in FY21 (in addition to 1.0 outsourced in FY19)

^{***}Instructional Technology at EES has grown since FY20 as part of matching student device additions with new Memorial School



DOE Account Code	Manchester-Essex Regional High School	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	Principal & Assistant Principal*	1.5	\$194.403	2.0	\$243.875	2.0	\$249.934	\$249.934	2.0	\$256.145	2.5%	2.0	\$262.511	\$6,366	2.5%
	Secretaries	2.0	\$106,318		+ -/	2.0 2.0		\$111.701		\$114.493	2.5% 2.5%	2.0 2.0	\$117.355	\$2.862	2.5%
	Classroom Teachers**	37.3	\$3,156,737		\$3,371,037	38.5	. ,	\$3,440,289		\$3,603,922	2.6%	37.2	\$3,600,483	(\$3,439)	
	Special Ed Teachers	5.2	\$3,130,737			5.2		\$407,435	E	\$431.249		4.8	\$449.220	\$17,971	4.2%
	MS/HS Special Ed Team Chair	0.5	\$48,504		+ ,	0.5	. ,	\$49,464	0.5	\$50,660	2.5%	0.5	\$51.926	\$1,267	2.5%
	Substitutes	0.0	\$55.469		\$26,266	0.0	\$15,000	\$18,126		\$23,000	53.3%	0.0	\$23,000	\$0	0.0%
	Teaching Assistants	4.0	\$115.090			5.0		\$101.814		\$146.590		7.0		\$61.287	41.8%
	Guidance Counselors**	3.0	\$264,300	3.0		3.0		\$280,427		\$308,702	3.4%	3.0	\$316.420	\$7.718	2.5%
1	Adjustment Counselor	1.0	\$92,244			1.0		\$100,422		\$102.933		2.0	\$172,819	\$69.886	67.9%
	Nurse	1.0	\$94.032			1.0	,	\$98,848		\$101.319	2.5%	1.0	\$103,852	\$2,533	2.5%
	Athletics (including coaching stipends)	1.5	\$308,833		+ , -	1.6	,	\$288,086		\$355,049	2.5%	1.6		\$8,788	2.5%
	Student Activities Stipends		\$90.711		\$79,398		\$87,956	\$88,154		\$90.155	2.5%		\$92,409	\$2,254	2.5%
1	Custodians (incl. summer staffing)	1.0	\$85,244		. ,	1.0		\$82,680	1.0	\$88,800	1.8%	1.0	,	\$1,645	1.9%
	Subtotal SALARIES	58.0	\$4,999,655	60.8	\$5,216,617	60.8	\$5,518,447	\$5,317,379	60.4	\$5,673,017	2.8%	62.1	\$5,852,155	\$179,138	3.2%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$65,332		\$66,739		\$96,693	\$48,812		\$96,693	0.0%		\$84,400	(\$12,293)	-12.7%
2210	Administrative Expenses		\$20,591		\$25,906		\$26,400	\$19.007		\$26,400	0.0%		\$26,400	\$0	0.0%
1	Instructional Technology***		\$62,837		\$94,531		\$76,500	\$90,684		\$83,517	9.2%		\$83,517	\$0	0.0%
1	Athletic Supplies & Services****		\$49,782		\$92,395		\$56,000	\$18.621		\$60,000	7.1%		\$60.000	\$0	0.0%
1	Student Activities		\$33.057		\$44.398		\$25.000	\$10,775		\$25.000	0.0%		\$25.000	\$0	0.0%
	Utilities		\$297,921		\$259,667		\$330,543	\$312,934		\$320,543	-3.0%		\$320,543	\$0	0.0%
	Subtotal OPERATIONS		\$529,520		\$583,637		\$611,136	\$500,833	=	\$612,153	0.2%		\$599,860	(\$12,293)	•
			,		,		, ,	, : ,		,			, ,	(. =,===)	
	TOTAL		\$5,529,175		\$5,800,253		\$6,129,583	\$5,818,212		\$6,285,170	2.5%		\$6,452,016	\$166,845	2.7%

^{*1.0} FTE Dean of Students created from resturctured 0.5 FTE Assistant Principal position beginning in FY20

^{**}FY23 budget reduction of classroom teachers (1.0 math, 0.4 art)

^{***}FY20 guidance staffing budget reflects savings from one-year leave of absence

^{*****}MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning; continued as 1:1 upon return

^{*****\$50}K athletics revolving costs funded via budget in FY20 offsetting decline in fees. Total net athletics COVID savings in FY20 = \$44K. Athletics savings from COVID continued into FY21



DOE Account Code	Manchester-Essex Regional Middle School	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
	Principal & Dean of Students	2.0	\$218,849	2.0	\$224,208	2.0	\$229,570	\$229.570	2.0	\$235,272	2.5%	2.0	\$241.116	\$5.844	2.5%
	Secretary	1.0	\$44.429	1.0	\$46,433	1.0	\$47.593	\$47.594	1.0	\$48.783	2.5%		\$50.003	\$1,220	2.5%
	Classroom Teachers	21.4	\$1,706,012	21.4	\$1.825.000	21.4	\$1,894,990	\$1,812,125	21.5	\$1,924,007	1.5%		\$1,884,621	(\$39,385)	•
2310	Special Ed Teachers	9.2	\$708,804	9.2	\$789,918	9.2	\$813,727	\$830,906	9.4	\$863,234	6.1%	9.4	\$894,076	\$30,843	3.6%
2315	MS/HS Special Ed Team Chair	0.5	\$48,504	0.5	\$48,219	0.5	\$49,424	\$49,424	0.5	\$50,660	2.5%	0.5	\$51,926	\$1,267	2.5%
2325	Substitutes		\$105,901		\$38,478		\$30,000	\$246,973		\$30,000	0.0%		\$30,000	\$0	0.0%
2330	Teaching Assistants*	3.0	\$91,867	4.0	\$112,507	4.0	\$114,412	\$85,959	4.0	\$116,062	1.4%	4.0	\$116,071	\$9	0.0%
	Guidance Counselors	1.0	\$53,879	1.0	\$57,652	1.0	\$61,582	\$61,582	1.0	\$65,671	6.6%		\$69,927	\$4,256	6.5%
	Psychologist**	1.0	\$82,127	1.0	\$86,826	1.0	\$91,707	\$91,707	1.0	\$96,781	5.5%		\$102,051	\$5,270	5.4%
	Cafeteria/Recess Aides		\$9,491		\$6,640		\$10,735	\$12,198		\$10,735	0.0%	=	\$10,735	\$0	0.0%
3520	Student Activities Stipends		\$20,912		\$30,794		\$18,024	\$12,417		\$18,474	2.5%		\$18,936	\$462	2.5%
	Subtotal SALARIES	39.1	\$3,090,775	40.1	\$3,266,674	40.1	\$3,361,764	\$3,480,456	40.4	\$3,459,678	2.9%	40.3	\$3,469,463	\$9,785	0.3%
	OPERATING EXPENSES														
2000	Instructional Supplies		\$53,722		\$32,613		\$64,857	\$28,134		\$64,857	0.0%		\$52,692	(\$12,165)	-18.8%
	Administrative Expenses		\$5,406		\$3,447		\$6,750	\$1,852		\$6,750	0.0%		\$7,400	\$650	9.6%
	Instructional Technology*		\$76,114		\$86,595		\$98,300	\$116,970		\$101,243	3.0%		\$101,243	\$0	0.0%
3520	Student Activities		\$11,625		\$3,361		\$11,500	\$3,093		\$11,500	0.0%		\$11,500	\$0	0.0%
	Subtotal OPERATIONS		\$146,867		\$126,016		\$181,407	\$150,049		\$184,350	1.6%		\$172,835	(\$11,515)	-6.2%
	TOTAL		\$3,237,642		\$3,392,690		\$3,543,171	\$3,630,504		\$3,644,028	2.8%		\$3,642,298	(\$1,730)	0.0%

^{*}MSHS Technology budget increases in FY20/FY21 reflect added student and staff devices during remote learning; continued as 1:1 upon return



DOE Account Code	District Administration	2018-2019 Staffing Level	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	041 40150 07455														
	SALARIES - STAFF				* 4 - 2 - 2		\$ = 000	00 -00		0 = 10=	0.50/		^-	04.0==	
1	School Committee Secretary	4.0	\$3,806	4.0	\$4,725	4.0	\$5,000	\$6,763	4.0	\$5,125	2.5%		\$7,000	\$1,875	36.6%
1	Superintendent	1.0	\$194,616	1.0	\$199,481	1.0	\$204,468	\$204,468	1.0	\$209,580	2.5%	=	\$214,820	\$5,240	2.5%
	Superintendent's Secretary	0.5 1.0	\$32,360	0.5 1.0	\$33,086 \$151,500	0.5 1.0	\$33,913	\$34,077	0.5 1.0	\$34,761 \$158,917	2.5% 2.4%		\$35,630	\$869 \$3,848	2.5% 2.4%
1 :	Business Manager Treasurer	0.2	\$145,375 \$25,471	1.0 0.2	\$151,500	0.2	\$155,163 \$26,761	\$155,163 \$26,761	0.2	\$158,917	2.4% 2.5%	E	\$162,764 \$28,116	\$3,848 \$686	2.4%
1	Business Office	3.0	\$25,471 \$212.261	3.0	\$20,100	3.0	\$20,761	\$20,761	3.0	\$27,430 \$225.722	2.5% 2.5%	E	\$26,116	\$299	2.5% 0.1%
	Network Administrator	1.0	\$212,261 \$101.562	3.0 1.0	\$219,194 \$105.832	1.0	\$105.913	\$220,217 \$54.708	1.0	\$225,722 \$108.654	2.5% 2.6%		\$226,021	\$299 \$2.046	1.9%
	Data Analyst	0.0	\$101,362	0.0	\$105,632	0.0	\$105,915	\$34,700	1.0	\$100,654 \$0	2.0% NM		\$89,303	\$89,303	1.9% NM
	Computer Technician	1.0	\$84.440	1.0	\$87.303	1.0	\$88.715	\$81.106	1.0	\$90,935	2.5%	•	\$55,000	(\$35,935)	
1430	Computer recrimician	1.0	\$64,440	1.0	φοτ,303	1.0	φου,713	φ01,100	1.0	φ90,933	2.5/0	1.0	\$33,000	(\$33,933)	-39.376
	Subtotal SALARIES	7.7	\$799,891	7.7	\$827,229	7.7	\$840,149	\$821,512	7.7	\$861,124	2.5%	8.7	\$929,354	\$68,230	7.9%
	OPERATING EXPENSES														
1000	Administrators' Prof. Dev.		\$12,012		\$10,925		\$11,000	\$4,763		\$11,000	0.0%		\$10,000	(\$1,000)	-9.1%
1110	School Committee Expenses*		\$9,869		\$10,846		\$24,000	\$20,188		\$24,400	1.7%		\$21,900	(\$2,500)	-10.2%
1210	Office Supplies & Postage		\$10,023		\$7,514		\$8,750	\$9,328		\$8,750	0.0%		\$10,000	\$1,250	14.3%
1210	District Admin. Contracted Services*		\$81,890		\$54,030		\$42,000	\$59,289		\$42,000	0.0%		\$45,000	\$3,000	7.1%
1410	Admin. Software & Support*		\$71,212		\$84,475		\$90,000	\$106,195		\$94,708	5.2%		\$95,008	\$301	0.3%
1430	Legal Services		\$21,012		\$13,561		\$65,000	\$53,718		\$65,000	0.0%		\$65,000	\$0	0.0%
1450	Technology Equipment		\$24,883		\$28,416		\$23,682	\$23,173		\$21,109	-10.9%		\$21,109	\$0	0.0%
5100	Essex Regional Retirement		\$519,656		\$511,014		\$586,500	\$578,315		\$627,555	7.0%		\$646,206	\$18,651	3.0%
	Health & Life Insurance** - Active Em	nployees	\$2,599,326		\$2,508,061		\$2,613,774	\$2,583,773		\$2,756,000	5.4%		\$2,860,000	\$104,000	3.8%
5250	Health & Life Insurance -Retirees		\$949,072		\$988,715		\$1,119,061	\$1,026,696		\$1,095,681	-2.1%		\$1,097,857	\$2,176	0.2%
5250	OPEB Trust Contribution		\$498,605		\$525,677		\$556,200	\$550,088		\$587,600	5.6%		\$621,500	\$33,900	5.8%
5260	Medicare Expense		\$233,297		\$238,769		\$264,013	\$244,538		\$273,254	3.5%		\$271,557	(\$1,697)	-0.6%
5200	Other Insurance		\$131,372		\$179,913		\$198,440	\$197,567		\$198,440	0.0%		\$223,167	\$24,727	12.5%
	Subtotal OPERATIONS		\$5,162,229		\$5,161,917		\$5,602,420	\$5,457,630		\$5,805,496	3.6%		\$5,988,304	\$182,808	3.1%
	TOTAL		\$5,962,120		\$5,989,146		\$6,442,569	\$6,279,143		\$6,666,620	3.5%		\$6,917,658	\$251,038	3.8%

^{*}FY21 Budget reflects reclassification, per DESE accounting updates for a) District Admin. Contracted, b) Admin. Software & Support and c) School Committee

^{***\$100}K of FY22 and \$150K of FY23 retiree health costs to be funded outside of budget via OPEB trust fund

General Fund	\$2,274,326	\$2,218,061	\$2,288,774	\$2,403,773	\$2,431,000	\$2,535,000
School Choice Fund	\$325,000	\$290,000	\$325,000	\$180,000	\$325,000	\$325,000
Total Health Insurance - Active Employees	\$2,599,326	\$2,508,061	\$2,613,774	\$2,583,773	\$2,756,000	\$2,860,000

^{**}Funded in portion outside of the General Fund, via School Choice Funds as noted below



DOE Account Code	Facilities	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021- 2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022- 2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
4200 4200	SALARIES - STAFF Facilities Manager Maintenance Technician Subtotal SALARIES	1.0 1.0 2.0	\$108,242 \$61,110 \$169,352	1.0	\$108,500 \$62,746 \$171,245		\$109,163 \$64,195 \$173,358	\$70,577	1.0	\$111,892 \$65,800 \$177,692	2.5%	1.0 1.0 2.0	\$114,689 \$67,445 \$182,134	\$1,645	2.5% 2.5% 2.5%
4110 4200 4200 4200 4210 4220	OPERATING EXPENSES Custodial Supplies Bldg & Grds Maintenance-Memorial Bldg & Grds Maintenance-Essex Bldg & Grds Maintenance-MERHS Contracted Services* Capital Repairs** Subtotal OPERATIONS		\$59,393 \$34,797 \$38,661 \$98,790 \$457,251 \$58,854 \$747,746		\$55,800 \$36,206 \$70,147 \$133,201 \$468,791 \$63,681 \$827,826		\$60,000 \$48,500 \$46,500 \$116,000 \$490,875 \$64,000 \$825,875	\$29,377 \$67,259 \$103,493 \$508,986		\$60,000 \$48,500 \$46,500 \$116,000 \$490,875 \$46,000 \$807,875	0.0% 0.0% 0.0% 0.0%		\$60,000 \$58,500 \$56,500 \$116,000 \$551,131 \$53,000 \$895,131	\$10,000 \$10,000 \$0 \$60,256	0.0% 20.6% 21.5% 0.0% 12.3% 15.2% 10.8%
	TOTAL		\$917,098		\$999,072		\$999,233	\$1,045,072		\$985,567	-1.4%		\$1,077,265	\$91,698	9.3%

^{*}Increases in contracted service relates to increase in contractual rates over two years, given 0% budget estimate increase for FY21

^{**\$28}K Capital Repairs to be funded via stabilization in FY22 as budget reductions net of initial \$10K proposed increase. HS increases in Maintenance to be funded via Capital



											%			Φ 1	%
DOE	Non-Instructional	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021	2020-2021	2021-2022	2021-2022	Increase vs. Prior	2022-2023	2022-2023	\$ Increase vs. Prior	Increase vs. Prior
Account	Services	Staffing		Staffing		Staffing			Staffing			Staffing Level			
Codes	Sei vices	Level	Expended	Level	Expended	Level	Budget	Expended	Level	Budget	Budget	Levei	Budget	Budget	Budget
	SALARIES - STAFF														
3000	Title IX Coordinator		\$5,000		\$5,000		\$5,000	\$5,000		\$5,000	0.0%		\$5,000	\$0	0.0%
3200	Nurse Substitutes		\$9,444		\$7,460		\$13,000	\$13,568		\$10,000	-23.1%		\$10,000	\$0	0.0%
3600	Emergency Response Liaison		\$3,000		\$3,000		\$3,000	\$3,000		\$3,000	0.0%		\$3,000	\$0	0.0%
5500	Crossing Guards		\$0		\$3,830		\$1,500	\$111		\$1,500	0.0%		\$1,500	\$0	0.0%
	-														
	Subtotal SALARIES	0.0	\$17,444	0.0	\$19,290	0.0	\$22,500	\$21,679	0.0	\$19,500	-13.3%	0.0	\$19,500	\$0	0.0%
	OPERATING EXPENSES														
3200	School Physician		\$0		\$0		\$3,000	\$0		\$3,000	0.0%		\$3,000	\$0	0.0%
3200	Nurses' Professional Development		\$0		\$0		\$500	\$0		\$500	0.0%		\$500	\$0	0.0%
3200	Nurses' Supplies		\$3,187		\$3,015		\$4,300	\$3,715		\$4,300	0.0%		\$5,000	\$700	16.3%
3300	Transportation Contracted Services*	•	\$347,645		\$317,412		\$390,874	\$297,477		\$408,464	4.5%		\$378,200	(\$30,264)	-7.4%
3600	School Security Contracted**		\$794		\$26,664		\$5,000	\$56,077		\$70,000	1300.0%		\$70,000	\$0	0.0%
	Subtotal OPERATIONS		\$351,626		\$347,092		\$403,674	\$357,269		\$486,264	20.5%		\$456,700	(\$29,564)	-6.1%
			, ,		. ,			. ,						, , ,,,,,,	
	TOTAL		\$369,070		\$366,382		\$426,174	\$378,948		\$505,764	18.7%		\$476,200	(\$29,564)	-5.8%

^{*}Funded in portion outside of the General Fund, via Transportation Stabilization (excess State Aid) funds as noted below. FY23 \$70K reduction, net of rate increase from route consolidation and elimination of MSHS late bus

^{**}FY21 is first full-year of School Resource Officer. Cost first appears in FY22 budget.

General Fund	\$347,645	\$317,412	\$390,874 \$297,477	\$408,464	\$378,200
Transportation Stabilization Revolving	\$31,460	\$74,629	\$97,922		
Total Contracted Transportation	\$379,105	\$392,041	\$390,874 \$395,399	\$408,464	\$378,200



															•
DOE Account Codes	District-Wide Instructional Services	2018- 2019 Staffing Level	2018-2019 Expended	2019- 2020 Staffing Level	2019-2020 Expended	2020- 2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021- 2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022- 2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
	SALARIES - STAFF														
2100	Curriculum & Instructional Technology Directo	1.0	\$133.233	1.0	\$137.350	1.0	\$140.746	\$140.746	1.0	\$144.227	2.5%	1.0	\$147,796	\$3,568	2.5%
	Substitute Building Secretaries		\$1,813		\$0		\$2,500	\$0		\$2,563	2.5%		\$2,563	\$0	0.0%
2300	Dept. Heads/Team/Curr Leaders		\$92,505		\$98,312		\$99,559	\$99,119		\$102,048	2.5%		\$104,599	\$2,551	2.5%
2300	Cohort Coaches		\$9,356		\$7,192		\$9,974	\$8,601		\$10,223	2.5%		\$10,479	\$256	2.5%
2300	Prof. Dvlpmt Committee/MERSD-U		\$6,512		\$14,111		\$18,979	\$16,971		\$18,979	0.0%		\$19,454	\$475	2.5%
	Longevity		\$118,864		\$123,440		\$120,000	\$138,547		\$150,050	25.0%		\$150,050	\$0	0.0%
	ELL Coordinator	1.0	\$76,644	1.0	+,	1.0	+,	\$85,730	1.0	+,	5.6%	1.0		\$9,703	10.7%
	Tutors (LEP,504, H&H, etc.)		\$23,884		\$22,547		\$23,884	\$21,166		\$24,482	2.5%		\$24,482	\$0	0.0%
:	Sick Leave Buy Back		\$20,000		\$30,000		\$30,000	\$30,000		\$30,000	0.0%		\$30,000	\$0	0.0%
	Reserve for Expanded Effort & Negotiations		\$1,380		\$400		\$1,253	\$0		\$1,250	-0.2%		(\$48,750)	(\$50,000)	-4000.0%
	Subtotal SALARIES	2.0	\$484,191	2.0	\$514,450	2.0	\$532,625	\$540,880	2.0	\$574,359	7.8%	2.0	\$540,912	(\$33,448)	-5.8%
	OPERATING EXPENSES														
2300	Curriculum Development Office		\$1,709		\$3,016		\$6,000	\$1.774		\$6,000	0.0%		\$6,000	\$0	0.0%
	Technology Staff Development		\$0		\$200		\$0	\$2,800		\$0	NM		\$0	\$0	NM
	Curriculum/Technology Small Capital*		\$8,614		\$1,868		\$41,000	\$40,584		\$70,000	70.7%		\$70,000	\$0	0.0%
	Tutor Supplies		\$5,867		\$68		\$4,500	\$0		\$4,500	0.0%		\$4,500	\$0	0.0%
2450	District Wide Professional Development		\$35,660		\$75,848		\$46,000	\$34,260		\$46,000	0.0%		\$46,000	\$0	0.0%
	Subtotal OPERATIONS		\$51,850		\$81,000		\$97,500	\$79,419		\$126,500	29.7%		\$126,500	\$0	0.0%
	TOTAL		\$536,041		\$595,450		\$630,125	\$620,299		\$700,859	11.2%		\$667,412	(\$33,448)	-4.8%

^{*\$50}K FY23 budgetary reductions split between administrative and instructional staffing. Final allocation by school of instructional reductions is pending.

^{**\$29}K FY22 budgetary increase for new elementary literacy curriculum



	1		1		1			1		1	1		1	1
DOE Account Codes	Student Services/ Special Education*	2018-2019 Expended	2019-2020 Staffing Level	2019-2020 Expended	2020-2021 Staffing Level	2020-2021 Budget	2020-2021 Expended	2021-2022 Staffing Level	2021-2022 Budget	% Increase vs. Prior Budget	2022-2023 Staffing Level	2022-2023 Budget	\$ Increase vs. Prior Budget	% Increase vs. Prior Budget
2100	SALARIES - STAFF Student Services Director	\$137,520	1.0	\$140,950	1.0	\$144,437	\$144,436	1.0	\$148,010	2.5%	1.0	\$151,673	\$3,663	2.5%
2100	Student Services Secretary	\$64,559	1.0	\$66,173	1.0	\$67,827	\$67,827	1.0	\$69,523	2.5%		\$71,261	\$1,738	2.5%
	Student Services Data Admin	\$32,279	0.5	\$33,086	0.5	\$33,913	\$34,077	0.5	\$34,761	2.5%		\$35,630	\$869	2.5%
	Special Education Extended Services	\$13,823		\$29,364		\$15,000	\$13,670		\$17,500	16.7%		\$20,000	\$2,500	14.3%
2440	Special Education Tutors**	\$131,826	1.0	\$43,513	1.0	\$42,025	\$45,103		\$0	-100.0%			\$0	NM
	Subtotal SALARIES	\$380,007	3.5	\$313,087	3.5	\$303,202	\$305,113	2.5	\$269,794	-11.0%	2.5	\$278,564	\$8,770	3.3%
	OPERATING EXPENSES													
2100	Legal Fees	\$62,075		\$24,695		\$26,500	\$23,131		\$26,500	0.0%		\$26,500	\$0	0.0%
2100	Administrative Expenses & Travel	\$4,669		\$4,289		\$5,800	\$1,663		\$5,100	-12.1%		\$5,100	\$0	0.0%
2300	Contracted Services (OT/PT, Speech, etc.)	\$187,672		\$161,480		\$240,000	\$211,494		\$240,000	0.0%		\$260,000	\$20,000	8.3%
	Summer Program	\$71,420		\$67,877		\$74,000	\$37,869		\$74,000	0.0%		\$74,000	\$0	0.0%
	SPED Equipment & Instructional Supplies	\$18,279		\$16,377		\$20,300	\$17,966		\$20,300	0.0%		\$21,600	\$1,300	6.4%
	Special Education Testing	\$13,929		\$11,925		\$16,000	\$11,674	. :	\$16,000	0.0%		\$14,000	(\$2,000)	
	SPED/McKinney Vento Transportation	\$386,504		\$336,108		\$320,000	\$253,485		\$470,625	47.1%		\$687,100	\$216,475	46.0%
9100	Tuition Out & Contingency***	\$778,253		\$1,059,001		\$849,377	\$1,172,945	1	\$899,709	5.9%		\$1,088,134	\$188,425	20.9%
	Subtotal OPERATIONS	\$1,522,801		\$1,681,752		\$1,551,977	\$1,730,227	<u> </u>	\$1,752,234	12.9%		\$2,176,434	\$424,200	24.2%
	TOTAL	\$1,902,808		\$1,994,839		\$1,855,179	\$2,035,340)	\$2,022,028	9.0%		\$2,454,998	\$432,970	21.4%

^{*}Special Education instructional staff budgeted at individual school level

^{**}Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA) outside General Fund budget or pre-paid in prior/subsequent fiscal year as follows:

	2018-2019		2019-2020	2020-2021	2020-2021	2021-2022		2022-2023		
	Expended	% Inc.	Budget	Budget	Budget	Budget	% Inc.	Budget	\$ Inc.	% Inc.
Budget Funded Tuition Out (above)	\$778,253	23.6%	\$1,059,001	\$849,377	\$1,172,945	\$899,709	5.9%	\$1,088,134	\$188,425	20.9%
Circuit Breaker & Grant Funded Tuitions	\$167,776	-15.4%	\$314,483	\$271,100	\$271,100	\$420,000	54.9%	\$799,875	\$379,875	90.4%
Pre-Paid in Prior Year	\$156,893	20.4%	\$199,099	\$150,000	\$150,000	\$150,000	0.0%	\$150,000	\$0	0.0%
(Less: Prepayments of Next Year)	(\$199,099)	26.9%	(\$329,410)	\$0	\$0	\$0	NM	\$0	\$0	NM
Annual Cost of Tuitions	\$903,823	12.8%	\$1,243,173	\$1,270,477	\$1,594,045	\$1,469,709	15.7%	\$2,038,009	\$568,300	38.7%

^{**}Hourly tutoring services moved to IDEA grant in FY22 and eliminated for FY23 as part of budgetary reductions.



							%		% Increase			% Increase
	2018-2019	%	2019-2020		2020-2021	2020-2021	Increas	2021-2022	vs. Prior	2022-2023	\$ Increase vs.	vs. Prior
Total Spending	Expended	Increase	Expended	% Increase	Budget	Expended	е	Budget	Budget	Budget	Prior Budget	Budget
Memorial Elementary	\$3,945,597	2.0%	\$3,935,347	2.1%	\$4,171,228	\$3,967,939	0.8%	\$4,326,902	3.7%	\$4,427,446	\$100,543	2.3%
Essex Elementary	\$2,859,746	-8.3%	\$2,937,695	1.9%	\$2,943,451	\$2,959,787	0.8%	\$3,118,765	6.0%	\$3,135,695	\$16,930	0.5%
High School	\$5,529,175	5.4%	\$5,800,253	6.8%	\$6,129,583	\$5,818,212	0.3%	\$6,285,170	2.5%	\$6,452,016	\$166,845	2.7%
Middle School	\$3,237,642	-2.2%	\$3,392,690	3.3%	\$3,543,171	\$3,630,504	7.0%	\$3,644,028	2.8%	\$3,642,298	(\$1,730)	0.0%
Administration & Employee Benefits	\$5,962,120	3.9%	\$5,989,146	0.0%	\$6,442,569	\$6,279,143	4.8%	\$6,666,620	3.5%	\$6,917,658	\$251,038	3.8%
Facilities	\$917,098	2.1%	\$999,072	5.1%	\$999,233	\$1,045,072	4.6%	\$985,567	-1.4%	\$1,077,265	\$91,698	9.3%
Non-Instructional Services	\$369,070	6.8%	\$366,382	5.6%	\$426,174	\$378,948	3.4%	\$505,764	18.7%	\$476,200	(\$29,564)	-5.8%
District-Wide Instruction	\$536,041	1.3%	\$595,450	2.6%	\$630,125	\$620,299	4.2%	\$700,859	11.2%	\$667,412	(\$33,448)	-4.8%
Student Services*	\$1,902,808	12.4%	\$1,994,839	3.7%	\$1,855,179	\$2,035,340	2.0%	\$2,022,028	9.0%	\$2,454,998	\$432,970	21.4%
TOTAL	\$25,259,297	2.08%	\$26,010,874	3.01%	\$27,140,714	\$26,735,245	2.78%	\$28,255,703	4.11%	\$29,250,987	\$995,284	3.52%
								\$0		\$0	\$0	
(Less: Funded Outside of General Fund)	(\$325,000)	8.3%	(\$290,000)	-13.3%	(\$325,000)	(\$180,000)	-37.9%	(\$325,000)	0.0%	(\$325,000)	\$0	0.0%
Plus: General Fund Transfer to close Food Service Deficit	\$177,202		\$68,444		-			•				
Plus: General Fund Transfer to close Athletics Deficit	\$18,314											
General Fund Operating Spending*	\$25,129,813	2.80%	\$25,789,318	3.25%	\$26,815,714	\$26,555,245	2.97%	\$27,930,703	4.16%	\$28,925,987	\$995,284	3.56%

^{*}Student Services instructional staff budgeted within individual school totals

^{*}MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries Expenses	\$16,307,616	1.54%	\$16,804,339	3.10%	\$17,371,980	\$17,118,181	1.87%	\$17,984,361	3.53%	\$18,328,043	\$343,682	1.91%
	\$8,626,681	2.90%	\$8,916,535	3.52%	\$9,443,734	\$9,437,064	5.84%	\$9,946,342	5.32%	\$10,597,944	\$651,602	6.55%
Reductions to be Identified Total	\$24.934.297	2.00%	\$25.720.874	3.25%	\$26.815.714	\$26.555.245	3.24%	\$27.930.703	4.16%	\$28.925.987	\$995.284	3.56%

Enrollment as of October 1, 2021

Students by School Memorial	Pre-K 20	K 28	Gr 1 39	Gr 2 43	Gr 3 50	Gr 4 50	Gr 5 68	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	PG	Total 298
Essex		38	43	40	32	38	28									219
Middle School								77	97	109						283
MERHS											113	93	121	123		450
Total Students	20	66	82	83	82	88	96	77	97	109	113	93	121	123	0	1,250
Sub-Total: Resident Studer	nte*															
Manchester	15	28	34	44	46	50	58	41	54	63	67	58	69	82	0	709
Essex	5	35	41	38	31	33	33	27	39	44	45	35	50	38	0	494
Total Resident Students	20	63	75	82	77	83	91	68	93	107	112	93	119	120	0	1,203
				V _											·	.,
Sub-Total: School Choice S	Students															
Memorial			6		1	2	3									12
Essex		3	1	1	4	3	2									14
Middle School								9	4	2						15
MERHS											1		2	3		6
Total School Choice	0	3	7	1	5	5	5	9	4	2	1	0	2	3	0	47
Resident + Choice Students	20	66	82	83	82	88	96	77	97	109	113	93	121	123	0	1,250
SPED Tuition-Out																
Manchester	1					1	1	1	1	3	1	1	2	1		13
Essex								2					1	1	5	9
School Choice											1					1
Total	1	0	0	0	0	1	1	3	1	3	2	1	3	2	5	23
											In	-District	SPE	D Tuition	o Out	Total
Manchester												709	+	13	=	722
Essex												494	+	9	=	503
School Choice												47	+	1	=	48
Total												1,250		23		1,273

Enrollment History*																				
School																Growth	School	School	Resident	Resident
Year	Pre-K I	K	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Total	Rate	Choice In	Choice Out	Total	Growth
2000-01	0	88	99	107	99	94	101	113	120	91	102	83	91	78	1,266		119.5	73.6	1,147	
2001-02	0	84	92	98	108	100	99	97	109	120	96	94	76	85	1,258	-0.6%	133.0	64.8	1,125	-1.9%
2002-03	0	94	88	101	105	110	97	89	92	106	99	85	96	74	1,236	-1.7%	120.7	60.5	1,115	-0.9%
2003-04	0	83	98	90	97	104	104	91	89	94	100	98	91	87	1,226	-0.8%	137.3	48.7	1,089	-2.4%
2004-05	0	87	100	102	100	98	106	104	91	90	106	94	99	91	1,268	3.4%	149.7	36.0	1,118	2.7%
2005-06	9	90	90	99	108	105	103	105	107	93	104	101	96	98	1,308	3.2%	144.1	29.3	1,164	4.1%
2006-07	10	88	94	92	107	109	110	102	103	106	101	95	99	99	1,315	0.5%	144.3	30.3	1,171	0.6%
2007-08	19	92	92	96	107	112	110	111	109	106	114	100	98	94	1,360	3.4%	148.0	22.1	1,212	3.5%
2008-09	19	100	106	97	98	106	115	113	106	107	107	109	102	97	1,382	1.6%	142.0	13.5	1,240	2.3%
2009-10	40	109	101	110	104	100	107	122	116	109	117	110	110	102	1,457	5.4%	125.0	13.2	1,332	7.4%
2010-11	34	110	116	115	116	108	108	110	127	113	123	113	116	109	1,518	4.2%	121.0	10.0	1,397	4.9%
2011-12	35	99	112	124	122	122	113	109	118	125	121	126	110	113	1,549	2.0%	111.0	7.6	1,438	2.9%
2012-13	26	106	108	116	129	126	126	117	112	116	125	125	116	114	1,562	0.8%	96.0	9.2	1,466	1.9%
2013-14	20	99	115	109	113	130	130	126	119	110	118	116	115	112	1,532	-1.9%	79.0	11.5	1,453	-0.9%
2014-15	19	81	108	117	116	117	133	132	124	120	101	111	115	113	1,507	-1.6%	79.0	10.4	1,428	-1.7%
2015-16	17	62	84	106	119	115	121	133	132	119	111	99	108	115	1,441	-4.4%	71.0	9.6	1,370	-4.1%
2016-17	12	70	67	88	112	122	115	124	132	131	115	103	98	109	1,398	-3.0%	66.0	9.0	1,332	-2.8%
2017-18	11	76	81	73	92	115	123	117	124	130	131	114	100	98	1,385	-0.9%	64.0	11.0	1,321	-0.8%
2018-19	10	74	82	85	80	98	118	127	113	127	129	123	113	107	1,386	0.1%	52.0	13.6	1,334	1.0%
2019-20	12	83	75	86	91	79	103	118	128	111	124	127	121	110	1,368	-1.3%	51.0	15.1	1,317	-1.3%
2020-21	12	56	78	72	84	86	73	102	113	128	96	116	123	123	1,262	-7.7%	39.0	15.7	1,223	-7.1%
2021-22	20	66	82	83	82	88	96	77	97	109	113	93	121	123	1,250	-1.0%	47.0	14.0	1,203	-1.6%

^{*}All resident enrollments as of October 1st, per DESE certification process. School Choice enrollments based on DESE's final fiscal year reimbursement

FY-23 BUDGETED TEACHER FTE DISPERSION

FY-23 SALARY SCHEDULE

2.50%

Step	В	M B+45	M+15	CAGS MM M+30	CAGS+15 MM+15 M+45	PhD/EdD CAGS+30 MM+30G MMG MM+30 M+60	Total
1							0.0
2		3.8					3.8
3	2.0	3.0					5.0
4	1.0	1.6			1.0		3.6
5	0.9	3.4		1.0			5.3
6	1.4	1.0		1.0			3.4
7	0.9	1.0		1.0			2.9
8		1.0	1.0	1.0		1.0	4.0
9		3.0					3.0
10			2.0	3.0			5.0
11		2.0	1.0	2.0		1.0	6.0
12	1.0			2.0			3.0
13		3.0	1.0	2.0		1.0	7.0
14		4.0	2.0	1.0	1.0	1.0	9.0
15	3.0	17.0	10.4	24.6	14.7	23.0	92.7
Total	10.2	43.8	17.4	38.6	16.7	27.0	153.7

						PhD/EdD CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		М		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$50,461	\$56,859	\$59,987	\$63,113	\$64,692	\$65,893
2	\$52,338	\$59,473	\$62,724	\$65,969	\$67,549	\$68,783
3	\$54,215	\$62,084	\$65,459	\$68,825	\$70,405	\$71,669
4	\$56,093	\$64,700	\$68,192	\$71,682	\$73,261	\$74,557
5	\$57,969	\$67,313	\$70,926	\$74,538	\$76,115	\$77,447
6	\$59,844	\$69,927	\$73,662	\$77,394	\$78,972	\$80,334
7	\$61,474	\$72,540	\$76,396	\$80,251	\$81,830	\$83,221
8	\$63,599	\$75,153	\$79,130	\$83,105	\$84,683	\$86,109
9	\$66,103	\$77,766	\$81,866	\$85,961	\$87,540	\$88,998
10	\$68,609	\$80,382	\$84,600	\$88,815	\$90,395	\$91,886
11	\$71,110	\$82,995	\$87,334	\$91,295	\$93,253	\$94,774
12	\$73,616	\$85,605	\$90,070	\$94,530	\$96,108	\$97,663
13	\$76,115	\$88,221	\$92,801	\$97,384	\$98,964	\$100,551
14	\$78,622	\$90,838	\$95,537	\$100,241	\$101,820	\$103,438
15	\$81,126	\$93,454	\$98,272	\$103,852	\$105,506	\$107,079

^{**}Includes 5.0 full-time equivalent staff funded via entitlement grants and PreK revolving/fees

FY-21 SALARY SCHEDULE

2.50%

				CAGS	CAGS+15	PhD/EdD CAGS+30 MM+30G MMG
Step	В	M B+45	M+15	MM M+30	MM+15 M+45	MM+30 M+60
					_	
1	\$48,028	\$54,119	\$57,097	\$60,072	\$61,575	\$62,719
2	\$49,816	\$56,607	\$59,700	\$62,790	\$64,294	\$65,468
3	\$51,603	\$59,093	\$62,304	\$65,508	\$67,012	\$68,216
4	\$53,390	\$61,583	\$64,906	\$68,227	\$69,731	\$70,965
5	\$55,176	\$64,069	\$67,508	\$70,946	\$72,448	\$73,715
6	\$56,961	\$66,557	\$70,113	\$73,664	\$75,167	\$76,463
7	\$58,512	\$69,045	\$72,715	\$76,384	\$77,887	\$79,211
8	\$60,535	\$71,532	\$75,318	\$79,100	\$80,603	\$81,960
9	\$62,918	\$74,020	\$77,921	\$81,819	\$83,322	\$84,708
10	\$65,302	\$76,508	\$80,524	\$84,536	\$86,040	\$87,459
11	\$67,684	\$78,996	\$83,126	\$86,896	\$88,760	\$90,206
12	\$70,068	\$81,480	\$85,730	\$89,975	\$91,476	\$92,956
13	\$72,448	\$83,970	\$88,330	\$92,691	\$94,195	\$95,707
14	\$74,832	\$86,461	\$90,934	\$95,411	\$96,914	\$98,454
15	\$77,217	\$88,951	\$93,536	\$98,849	\$100,421	\$101,919

FY-22 SALARY SCHEDULE

2.50%

						PhD/EdD CAGS+30 MM+30G
				CAGS	CAGS+15	MMG
		M		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$49,230	\$55,472	\$58,524	\$61,574	\$63,114	\$64,286
2	\$51,061	\$58,022	\$61,194	\$64,360	\$65,901	\$67,105
3	\$52,893	\$60,570	\$63,862	\$67,146	\$68,688	\$69,921
4	\$54,725	\$63,122	\$66,529	\$69,934	\$71,474	\$72,739
5	\$56,555	\$65,671	\$69,196	\$72,720	\$74,259	\$75,558
6	\$58,384	\$68,221	\$71,865	\$75,506	\$77,046	\$78,375
7	\$59,975	\$70,771	\$74,533	\$78,294	\$79,834	\$81,191
8	\$62,048	\$73,320	\$77,200	\$81,078	\$82,618	\$84,009
9	\$64,491	\$75,869	\$79,869	\$83,864	\$85,405	\$86,827
10	\$66,936	\$78,421	\$82,537	\$86,649	\$88,190	\$89,645
11	\$69,376	\$80,971	\$85,204	\$89,068	\$90,979	\$92,462
12	\$71,820	\$83,517	\$87,873	\$92,224	\$93,764	\$95,281
13	\$74,259	\$86,069	\$90,538	\$95,009	\$96,550	\$98,099
14	\$76,704	\$88,622	\$93,207	\$97,796	\$99,337	\$100,915
15	\$79,147	\$91,175	\$95,875	\$101,319	\$102,933	\$104,467

Town Assessment - Apportionment Formula (by Regional Agreement) To be certified by MERSD Treasurer March, 2022

4.00	
1. Size of Local Assessment	
State Aid	
Chapter 70	\$3,124,118
Transportation Aid	\$275,000
(Less: Choice Sending Tuition)	(\$100,000)
Sub-Total - State Aid	\$3,299,118
Other Revenues	
Bank Interest	\$40.000
Other Miscellaneous	\$29,500
Medicaid Reimbursement	\$50,000
Contribution to Stabilization	\$0
Use of Excess & Deficiency	\$520,000
Sub-Total - Other Revenues/Funding	\$639,500
Total Funding: State Aid & Other	\$3,938,618
Total FY-23 Expense Budget	\$28,925,987
Less: State Aid & Other	(\$3,938,618)
Local Assessments Required to Fund FY-23 Budget	\$24,987,369

2. Local Assessment Breakdown: Instructional & Non-Instructional Costs		
FY-23 Instructional Spending	\$17,342,022	59.95309%
FY-23 Non-Instructional Spending	\$11,583,965	40.04691%
Total FY-23 Budget: Instructional & Non-Instructional Spending	\$28,925,987	100.00000%
FY-23 Local Assessments (from Part 1, above)	\$24,987,369	% of Total
Instructional Portion	\$14,980,699	59.95309%
Non-Instructional Portion	\$10,006,670	40.04691%
Total Operating Assessment: Instructional & Non-Instructional	\$24,987,369	100.00%

3. Apportionment of Assessment by Category (per Regional Agreemer	nt)	
A. Instructional Portion	it)	
25% Apportioned Based on Equalized Property Valuations (EQV)	\$3,745,175	25.00%
75% Apportioned Based on Student Enrollment	\$11,235,524	75.00%
Total Instructional Portion	\$14,980,699	100.00%
Average EQV: Latest at time of FY-21 to FY-23 Budgets		
Manchester	\$2,616,837,333	74.01%
Essex	\$918,876,500	25.99%
Combined Average EQV, FY-21 to FY-23	\$3,535,713,833	100.00%
Manchester: EQV-Based Instructional Apportionment	\$2,771,863	74.01%
Essex: EQV-Based Instructional Apportionment	\$973,312	25.99%
Combined: EQV-Based Instructional Assessment	\$3,745,175	100.00%
Average Oct. 1 Enrollment: 2019-2021		
Manchester	770	60.72%
Essex	498	39.28%
Total Average Enrollment 2019-2021	1,269	100.00%
Manchester: Enrollment-Based Instructional Apportionment	\$6,822,201	60.72%
Essex: Enrollment-Based Instructional Apportionment	\$4,413,323	39.28%
Combined: Enrollment-Based Instructional Assessment	\$11,235,524	100.00%
B. Non-Instructional Portion		
25% Apportioned Based on Equalized Property Valuations (EQV)	\$2,501,667	25.00%
75% Apportioned Based on Town Populations	\$7,505,002	75.00%
Total Non-Instructional Portion	\$10,006,670	100.00%
Average EQV: Latest at time of FY-21 to FY-23 Budgets		
Manchester	\$2,616,837,333	74.01%
Essex	\$918,876,500	25.99%
Combined Average EQV, FY-21 to FY-23	\$3,535,713,833	100.00%
Manchester: EQV-Based Non-Instructional Apportionment	\$1,851,523	74.01%
Essex: EQV-Based Non-Instructional Apportionment	\$650,144	25.99%
Combined: EQV-Based Non-Instructional Assessment	\$2,501,667	100.00%
Town Populations		
Manchester Population 2020 U.S. Census	5,395	59.48%
Essex Population 2020 U.S. Census	3,675	40.52%
Combined Town Populations	9,070	100.00%
Manchester: Population-Based Non-Instructional Apportionment	\$4,464,111	59.48%
Manchester: Population-Based Non-Instructional Apportionment Essex: Population-Based Non-Instructional Apportionment Combined: Population-Based Non-Instructional Assessment	\$4,464,111 \$3,040,891 \$7,505,002	59.48% 40.52% 100.00%

			/ Valuations (EQV) B	y rown
	FY-21	FY-22	FY-23	Average
Manchester	\$2,526,294,800	\$2,662,108,600	\$2,662,108,600	\$2,616,837,333
Essex	\$867,344,300	\$944,642,600	\$944,642,600	\$918,876,500
Total	\$3,393,639,100	\$3,606,751,200	\$3,606,751,200	\$3,535,713,833
Source:	FY-2018 EQV	FY-2020 EQV	FY-2020 EQV	
Published:	1/22/2019	1/20/2021	1/20/2021	
		Student Enro	Ilment By Town	
	Oct. 1, 2019	Oct. 1, 2020	Oct. 1, 2021	Average
Manchester	828	761	722	770
Essex	510	482	503	498
Total	1,338	1,243	1,225	1,269

Apportionmen	ment Formula: Input Trends		ormula: Input Trends	
			 !	Input Contribution to
	FY-21	FY-22	FY-23	Assessment
EQV	25% of Instructional & No	n-Instructional Costs		
Manchester	74.44%	73.81%	73.81%	
Essex	25.56%	26.19%	26.19%	EQV
Total	100.00%	100.00%	100.00%	25.0%
Enrollment	75% of Instructional Costs	3		
Manchester	61.88%	61.22%	58.94%	Student
Essex	38.12%	38.78%	41.06%	Enrollment
Total	100.00%	100.00%	100.00%	45.0%
Population	75% of Non-Instructional	Costs		
Manchester	59.4%	59.4%	59.5%	Town
Essex	40.6%	40.6%	40.5%	Population
Total	100.0%	100.0%	100.0%	30.0%
1			All Factors Combined	100.0%

4. APPORTIONMENT SUMMARY	Manchester	Essex	Combined
Instructional: EQV-Based	\$2,771,863	\$973,312	\$3,745,175
Instructional: Enrollment-Based	\$6,822,201	\$4,413,323	\$11,235,524
Total Instructional Assessment	\$9,594,064	\$5,386,635	\$14,980,699
Non-Instructional: EQV-Based	\$1,851,523	\$650,144	\$2,501,667
Non-Instructional: Population-Based	\$4,464,111	\$3,040,891	\$7,505,002
Total Non-Instructional Assessment	\$6,315,635	\$3,691,035	\$10,006,670
Total FY-23 Assessment - Instructional & Non-Instructional	\$15,909,698	\$9,077,671	\$24,987,369
% of Total	63.67%	36.33%	100.00%
FY-22 Assessment FY23 \$ Increase FY23 % Increase	\$15,589,705 \$319,993 2.05%	\$8,695,830 \$381,841 4.39%	\$24,285,535 \$701,834 2.89%